

Final Operating Budget FY 2010

Adopted June 15, 2009

**Board of Trustees
Montgomery College**

Brian K. Johnson, President



 **Montgomery College**
Germantown ■ Rockville
Takoma Park/Silver Spring

MONTGOMERY COMMUNITY COLLEGE

ADOPTED FY 2010 OPERATING BUDGET REQUEST

FOR THE FISCAL YEAR BEGINNING JULY 1, 2009

AND ENDING JUNE 30, 2010

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MONTGOMERY COLLEGE

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CHANGING LIVES

We are in the business of changing lives.

Students are the center of our universe.

We encourage continuous learning for our students, our faculty, our staff, and our community.

ENRICHING OUR COMMUNITY

We are the community's college.

We are the place for intellectual, cultural, social, and political dialogue.

We serve a global community.

HOLDING OURSELVES ACCOUNTABLE

We are accountable for key results centered around learning.

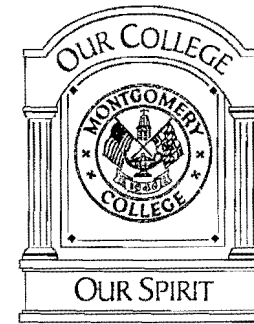
We will be known for academic excellence by every high school student and community member.

We inspire intellectual development through a commitment to the arts and sciences.

We lead in meeting economic and workforce development needs.

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WE WILL TEND TO OUR INTERNAL SPIRIT.



OUR INTERNAL SPIRIT

We are committed to high academic and performance standards and take pride in our collective achievements.

We are welcoming, compassionate, and service-oriented to our diverse communities.

We operate in a creative, innovative, flexible, and responsive manner.

We practice collaboration, openness, honesty, and widely shared communications.

Integrity, trust, and respect guide our actions.

We value and respect academic vitality and excellence.

Our spirit is renewed through enthusiasm, celebration, a sense of humor, and fun.

COLLEGEWIDE GOALS

- **Goal I: Maximize access, retention and student success.**
- **Goal II: Strengthen and enhance internal and external collaborative partnerships.**
- **Goal III: Promote excellent accountability and continuous learning.**

FY 2010 STAFFING SUMMARY

- Current Fund includes the elimination of ten positions.
- Other Funds includes the addition of 2 positions:
 - Capital Budget - 2 staff positions for Information Technology

MONTGOMERY COLLEGE

SUMMARY OF POSITIONS

FY 2010

	Instructional Faculty	Counselors	Subtotal Faculty	Administrators	Staff	Total
OPERATING BUDGET						
ADMINISTRATION				33.00	152.25	185.25
COLLEGEWIDE	0.00	1.00	1.00	18.00	655.00	674.00
ROCKVILLE CAMPUS	300.00	32.00	332.00	12.00	123.10	467.10
TAKOMA PARK CAMPUS	135.00	16.00	151.00	7.00	67.00	225.00
GERMANTOWN CAMPUS	87.00	15.00	102.00	6.00	50.50	158.50
SUBTOTAL	522.00	64.00	586.00	76.00	1,047.85	1,709.85
WORKFORCE DEV. & CONTINUING ED.	4.00		4.00	2.00	78.00	84.00
AUXILIARY ENTERPRISES					50.00	50.00
TRANSPORTATION					1.00	1.00
CABLE TV					11.00	11.00
CAPITAL BUDGET					29.00	29.00
GRAND TOTAL	526.00	64.00	590.00	78.00	1,216.85	1,884.85

MONTGOMERY COLLEGE

SUMMARY OF POSITIONS

FY 2009- 2007

OPERATING BUDGET	Instructional Faculty	Counselors	Subtotal Faculty	Administrators	Staff	Total
FY 2009						
ADMINISTRATION				28.00	144.25	172.25
COLLEGEWIDE	8.00	1.00	9.00	20.00	670.00	699.00
ROCKVILLE CAMPUS	302.00	32.00	334.00	13.00	126.10	473.10
TAKOMA PARK CAMPUS	131.00	16.00	147.00	7.00	66.00	220.00
GERMANTOWN CAMPUS	84.00	14.00	98.00	6.00	51.50	155.50
TOTAL	525.00	63.00	588.00	74.00	1,057.85	1,719.85
FY 2008						
ADMINISTRATION				28.00	139.00	167.00
COLLEGEWIDE	8.00	1.00	9.00	20.00	640.00	669.00
ROCKVILLE CAMPUS	297.00	31.00	328.00	13.00	125.60	466.60
TAKOMA PARK CAMPUS	124.00	16.00	140.00	7.00	56.00	203.00
GERMANTOWN CAMPUS	80.00	13.00	93.00	6.00	48.50	147.50
TOTAL	509.00	61.00	570.00	74.00	1,009.10	1,653.10
FY 2007						
ADMINISTRATION				26.00	139.00	165.00
COLLEGEWIDE	7.00	1.00	8.00	18.00	614.50	640.50
ROCKVILLE CAMPUS	292.00	31.00	323.00	12.00	111.10	446.10
TAKOMA PARK CAMPUS	119.00	16.00	135.00	7.00	51.50	193.50
GERMANTOWN CAMPUS	78.00	14.00	92.00	6.00	45.50	143.50
TOTAL	496.00	62.00	558.00	69.00	961.60	1,588.60

MONTGOMERY COLLEGE

SUMMARY OF POSITIONS

FY 2010 - 2007

OTHER FUNDS	Instructional Faculty	Counselors	Subtotal Faculty	Administrators	Staff	Total
FY 2009						
WORKFORCE DEV. & CONTINUING ED.	1.00		1.00	4.00	79.00	84.00
AUXILIARY ENTERPRISES					50.00	50.00
TRANSPORTATION					2.00	2.00
CABLE TV					11.00	11.00
CAPITAL BUDGET					26.00	26.00
FY 2008						
WORKFORCE DEV. & CONTINUING ED.	1.00		1.00	4.00	75.00	80.00
AUXILIARY ENTERPRISES					45.50	45.50
TRANSPORTATION					2.00	2.00
CABLE TV					11.00	11.00
CAPITAL BUDGET					21.00	21.00
FY 2007						
WORKFORCE DEV. & CONTINUING ED.	1.00		1.00	4.00	72.50	77.50
AUXILIARY ENTERPRISES					42.50	42.50
TRANSPORTATION					2.00	2.00
CABLE TV					10.00	10.00
CAPITAL BUDGET					17.00	17.00

MONTGOMERY COLLEGE

FTE STUDENTS PER FULL-TIME BUDGETED POSITION

Current Fund

	1997	1998	1999	2000	2001	2002	Fall 2003	2004	2005	2006	2007	2008	2009 (FY10 Budget)
Administrators	218.29	214.43	214.01	223.50	203.69	203.19	211.24	207.82	213.38	204.23	200.37	196.51	201.32
Faculty	24.04	25.69	25.26	25.37	24.36	25.14	25.35	24.76	24.65	24.27	24.78	25.51	25.34
Staff	18.29	17.86	17.31	16.10	14.93	15.30	15.15	14.57	14.70	14.64	14.38	14.41	14.08

FY 2010 TOTAL OPERATING BUDGET SUMMARY

Operating Fund:

CE Tax-supported funds (Spending Affordability funds includes the Current Fund, tax-supported grants and the Emergency Plant Maintenance and Repair Fund) budget is \$218.7 million, a 3% increase from the FY 2009 budget.

CE Enterprise Funds (Workforce Development and Continuing Education and Auxiliary Enterprises) budget is \$22.3 million, a 10.7% increase from the FY 2009 budget. These funds do not require a County contribution.

CE The Cable TV budget is \$1,539,200, a 16.5% increase from FY 2009 budget and includes use of fund balance of \$85,000.

CE The nontax-supported Grants budget is \$19.1 million.

CE The tax-supported grant of \$400,000 is for the Adult Education and Literacy program.

Other Funds:

The revenue sources are from fund balances or user fees:

CE The 50th Anniversary Endowment Fund budget is \$250,000.

CE The Transportation Fund budget is \$2.5 million.

CE The Major Facilities Reserve Fund is \$2.4 million.

The College's total FY 2010 Operating budget is \$266.9 million, a 2.9% increase from the FY 2009 budget.

MONTGOMERY COLLEGE

FY2010 SUMMARY OF OPERATING BUDGET

	Spending Affordability				Enterprise Funds*					Fed/State/ Priv. Grts. & Cont.*	MC 50th Endowment	Subtotal
	Current Fund	Grants	EPM&R Fund	Subtotal	Wkfc Devl. & CE	Auxiliary Enterprises	Cable TV*	Transportn Fund	Subtotal			
Revenues												
County Contribution	\$106,457,775	\$400,000	\$250,000	\$107,107,775			\$1,319,940		\$1,319,940			\$108,427,715
Tuition & Tuition-Related*	70,084,943			70,084,943	\$7,175,000				7,175,000			77,259,943
Other Student Fees	1,041,516			1,041,516				\$2,300,000	2,300,000			3,341,516
State Aid	32,501,008			32,501,008	6,094,180				6,094,180			38,595,188
Federal Grants (SFA Allow)	300,000			300,000					-	\$10,143,000		10,443,000
State Contracts/Grants				-					-	6,465,000		6,465,000
Contracts for Services				-		\$4,519,058			4,519,058			4,519,058
Interest	388,000		2,000	390,000	200,000	71,871		100,000	371,871		\$5,000	766,871
Performing Arts Center	115,000			115,000		400,000			400,000			515,000
Other Revenues	800,000			800,000	200,000	1,075,000		100,000	1,375,000	2,540,000		4,715,000
Total Revenues	211,688,242	400,000	252,000	212,340,242	13,669,180	6,065,929	1,319,940	2,500,000	23,555,049	19,148,000	5,000	255,048,291
Transfers Among Funds												
Mandatory transfers (expenses):												
FWS - Financial Aid	(275,000)			(275,000)		(8,000)			(8,000)			(283,000)
Perkins - Financial Aid				-					-			-
SEOG - Financial Aid	(175,000)			(175,000)					-			(175,000)
Nonmandatory transfers (revenue):												
Contin. Education Overhead				-					-			-
Aux. Enterprises Overhead				-					-			-
Total Transfers	(450,000)	-	-	(450,000)	-	(8,000)	-	-	(8,000)	-	-	(458,000)
Fund Balance 6/30/09 1)	9,472,275	-	437,984	9,910,259	5,900,822	3,084,895	186,978	2,726,824	11,899,519	-	649,660	22,459,438
TOTAL RESOURCES	220,710,517	400,000	689,984	221,800,501	19,570,002	9,142,824	1,506,918	5,226,824	35,446,568	19,148,000	654,660	277,049,729
Expenditures												
Instruction (10)	(81,114,905)			(81,114,905)	(16,040,583)				(16,040,583)			(97,155,488)
Academic Support (40)	(30,678,786)			(30,678,786)			(1,424,200)		(1,424,200)			(32,102,986)
Student Services (50)	(26,832,618)			(26,832,618)					-			(26,832,618)
Op. & Maint. of Plant (60)	(32,266,365)		(350,000)	(32,616,365)					-			(32,616,365)
Institutional Support (70)	(42,753,629)			(42,753,629)					-			(42,753,629)
Scholarship & Fellowships	(3,152,760)			(3,152,760)	(96,000)				(96,000)			(3,248,760)
Auxiliary Expenditures				-		(6,189,822)		(2,500,000)	(8,689,822)			(8,689,822)
Grant & Endowmt Expenditures		(400,000)		(400,000)					-	(19,148,000)	(250,000)	(20,198,000)
Total Expenditures	(216,799,063)	(400,000)	(350,000)	(217,549,063)	(16,136,583)	(6,189,822)	(1,424,200)	(2,500,000)	(26,250,605)	(19,148,000)	(250,000)	(263,197,668)
Use of Fund Balance	5,560,821	-	98,000	5,658,821	2,467,403	131,893	104,260	-	2,703,556	-	245,000	8,607,377
Projected FB 6/30/10	\$3,911,454	-	\$339,984	\$4,251,438	\$3,433,419	\$2,953,002	\$82,718	\$2,726,824	\$9,195,963	-	\$404,660	\$13,852,061

* Excluded from Spending Affordability calculation. 1) Projected Current Fund FB includes a restricted amount of \$4,592,295; fund balance includes 375,000 reserved for repayment to the county.

MONTGOMERY COLLEGE

FY2010 SUMMARY OF OPERATING BUDGET

	Subtotal from page 1	Major Facilities Reserve Fund*				Total
Revenues						
County Contribution	\$108,427,715					\$108,427,715
Tuition & Tuition-Related*	77,259,943					77,259,943
Other Student Fees	3,341,516	\$3,000,000				6,341,516
State Aid	38,595,188					38,595,188
Federal Grants (SFA Allow)	10,443,000					10,443,000
State Contracts/Grants	6,465,000					6,465,000
Contracts for Services	4,519,058					4,519,058
Interest	766,871					766,871
Performing Arts Center	515,000					515,000
Other Revenues	4,715,000					4,715,000
Total Revenues	\$255,048,291	3,000,000				258,048,291
Transfers Among Funds						
Mandatory transfers (expenses):						
FWS - Financial Aid	(283,000)					(283,000)
Perkins - Financial Aid	-					-
SEOG - Financial Aid	(175,000)					(175,000)
Nonmandatory transfers (revenue):						
Contin. Education Overhead	-					-
Aux. Enterprises Overhead	-					-
Total Transfers	(458,000)					(458,000)
Fund Balance 6/30/09 1)	22,459,438	2,539,203				24,998,641
TOTAL RESOURCES	277,049,729	5,539,203				282,588,932
Expenditures						
Instruction (10)	(97,155,488)					(97,155,488)
Academic Support (40)	(32,102,986)					(32,102,986)
Student Services (50)	(26,832,618)					(26,832,618)
Op. & Maint. of Plant (60)	(32,616,365)	(2,400,000)				(35,016,365)
Institutional Support (70)	(42,753,629)					(42,753,629)
Scholarship & Fellowships	(3,248,760)					(3,248,760)
Auxiliary Expenditures	(8,689,822)					(8,689,822)
Grant & Endowmt Expenditures	(20,198,000)					(20,198,000)
Total Expenditures	(263,197,668)	(2,400,000)				(265,597,668)
Use of Fund Balance	8,607,377	3,139,203				11,746,580
Projected FB 6/30/10	\$13,852,061	\$3,139,203				16,991,264

* Excluded from Spending Affordability calculation.

MONTGOMERY COLLEGE

COMBINED COLLEGE SUMMARY BY FUND AND PROGRAM

Current Fund	<u>FY 2010 Budget</u>	<u>FY 2009 Budget</u>	<u>FY 2008 Actual</u>
Instruction	\$81,114,905	\$78,834,873	\$72,848,559
Academic Support	30,678,786	30,200,434	26,245,720
Student Services	26,832,618	26,449,980	24,006,979
Operation and Maintenance of Plant	32,266,365	31,150,588	26,445,405
Institutional Support	42,753,629	41,913,770	37,792,601
Scholarships/Fellowships	3,152,760	3,058,158	4,040,224
Total	216,799,063	211,607,803	191,379,488
Workforce Development and Continuing Education			
Instruction	16,040,583	14,259,580	10,153,769
Scholarships/Fellowships		120,750	
Institutional Support	96,000	-	
Total	16,136,583	14,380,330	10,153,769
Auxiliary Services - Auxiliary Expenditures	6,189,822	5,790,519	3,906,187
Cable Television Academic Support	1,424,200	1,321,600	1,218,346
Emergency, Plant, Maintenance and Repair Fund			
Operation and Maintenance of Plant	350,000	350,000	277,612
Tranportation Fund - Auxiliary Expenditures	2,500,000	2,500,000	640,607
50th Anniversary Endowment Fund			
Grants and Endowment Expenditures	250,000	250,000	49,046
Major Facilities Reserve Fund			
Operation and Maintenance of Plant	2,400,000	2,400,000	2,352,356
Grants and Contracts*	19,548,000	20,807,500	8,433,372
Total All Funds	\$265,597,668	\$259,407,752	\$218,410,783

* Includes Spending Affordability Tax-supported grants.

FY 2010 CURRENT FUND SUMMARY

REVENUE

- § State formula funding is \$32,501,008 a 3.0 % increase from the prior year.
- § Tuition and fee revenue includes a \$3/\$6/\$9 in-county, in-State, out-of-State tuition increase.
- § County funding is \$106,457,775 a 1.6% increase from the prior year.
- § The Current Fund balance use is \$5,560,821 which includes \$1 million from the FY08 County Budget Savings program and \$1,054,545 from the FY09 County Budget Savings Program.

MONTGOMERY COLLEGE

FY 2010 CURRENT FUND

<i>EXPENDITURES</i>	(000s)
FY 2009 Final Budget	\$211,608
Increase for salaries, other compensation	3,754
Increase for enrollment growth	400
Decrease for benefits	(295)
Increase for utilities	437
Increase for new buildings including Performing Arts Center and the Network Operations Center on the Takoma Park/Silver Spring Campus and other leased property.	2,002
Increase for BOT grants	95
Decrease for eliminating ten positions	(702)
Decrease for nonsalaried expenditures, net	(500)
Subtotal	<u>5,191</u>
FY 2010 Final Budget	\$216,799

MONTGOMERY COLLEGE

SOURCES OF FUNDS AND EXPENDITURES

Current Fund

	<u>FY 2010 Budget</u>	<u>FY 2009 Budget</u>	<u>FY 2008 Actual</u>
SOURCES OF FUNDS			
Tuition and Related Charges	\$ 70,084,943	\$ 67,524,390	\$ 62,594,615
Other Student Fees	1,041,516	1,047,841	956,594
County Contribution	106,457,775	104,804,553	98,581,360
State Aid	32,501,008	31,544,743	28,363,242
Fed. State & Priv. Gifts & Grants	300,000	300,000	307,888
Other Revenues	1,303,000	2,330,000	1,974,658
Revenue Transfers	(450,000)	(450,000)	(407,538)
Use of Fund Balance	5,560,821	4,506,276	
TOTAL SOURCES OF FUNDS	<u>216,799,063</u>	<u>211,607,803</u>	<u>192,370,819</u>
EXPENDITURES			
SALARIES AND BENEFITS	170,311,594	166,897,208	146,966,455
OTHER OPERATING EXPENSES			
Contracted Services	21,867,322	20,815,710	21,056,166
Supplies	5,914,452	5,866,987	4,944,062
Communications	2,431,564	2,357,797	2,042,858
Conferences and Meetings	2,867,548	2,894,454	1,704,951
BOT Grants	3,157,760	3,063,158	4,040,224
Utilities	7,314,720	6,790,834	5,498,186
Fixed Charges	546,558	443,184	493,869
TOTAL OTHER OPERATING EXPENSES	<u>44,099,924</u>	<u>42,232,124</u>	<u>39,780,316</u>
FURNITURE AND EQUIPMENT			
Replacement	187,236	176,232	210,031
Additional	2,200,309	2,302,239	4,422,686
TOTAL FURNITURE AND EQUIPMENT	<u>2,387,545</u>	<u>2,478,471</u>	<u>4,632,717</u>
TOTAL EXPENDITURES	<u>\$ 216,799,063</u>	<u>\$ 211,607,803</u>	<u>\$ 191,379,488</u>

MONTGOMERY COLLEGE

SOURCES OF FUNDS AND EXPENDITURES

(000s)

Current Fund

SOURCES OF FUNDS	FY 2010 Budget	FY 2009 Budget	Increase/Decrease	
			Amount	%
Tuition and Related Charges	\$70,085	\$67,524	\$2,561	3.8
Other Student Fees	1,041	1,048	(7)	(0.7)
County Contribution	106,458	104,805	1,653	1.6
State Aid	32,501	31,545	956	3.0
Fed'l., State & Private Gifts & Grants	300	300	-	-
Other Revenues	1,303	2,330	(1,027)	(44.1)
Subtotal	211,688	207,552	4,136	2.0
Nonmandatory Transfers	0	0	0	-
Use of Fund Balance	5,561	4,506	1,055	23.4
TOTAL SOURCE OF FUNDS	217,249	212,058	5,191	2.4
EXPENDITURES				
SALARIES & BENEFITS	170,312	166,897	3,415	2.0
OTHER OPERATING EXPENSES:				
Contracted Services	21,867	20,816	1,051	5.0
Supplies and Materials	5,914	5,867	47	0.8
Communications	2,432	2,358	74	3.1
Conferences and Meetings	2,867	2,894	(27)	(0.9)
Scholarships	3,158	3,063	95	3.1
Utilities	7,315	6,791	524	7.7
Fixed Charges	547	443	104	23.5
Subtotal	44,100	42,232	1,868	4.4
FURNITURE AND EQUIPMENT	2,387	2,479	(92)	(3.7)
SUBTOTAL EXPENDITURES	216,799	211,608	5,191	2.5
MANDATORY TRANSFERS	450	450	-	-
TOTAL USE OF FUNDS	\$217,249	\$212,058	\$5,191	2.4

MONTGOMERY COLLEGE

EXPENDITURES BY PROGRAM

Current Fund

	FY 2010 Budget		FY 2009 Budget		FY 2008 Actual	
	\$	% of Total	\$	% of Total	\$	% of Total
Instruction	\$81,114,905	37.41	\$78,834,873	37.26	\$72,848,559	38.06
Academic Support	30,678,786	14.15	30,200,434	14.27	26,245,720	13.71
Student Services	26,832,618	12.38	26,449,980	12.50	24,006,979	12.54
Operation and Mtc of Plant	32,266,365	14.88	31,150,588	14.72	26,445,405	13.82
Institutional Support	42,753,629	19.72	41,913,770	19.81	37,792,601	19.75
Scholarships/Fellowships	3,152,760	1.45	3,058,158	1.45	4,040,224	2.11
TOTAL	\$216,799,063	100.00	\$211,607,803	100.00	\$191,379,488	100.00

MONTGOMERY COLLEGE

SUMMARY OF EXPENDITURES

(000s)

Current Fund

	<u>FY 2010 Budget</u>	<u>% of Total</u>
EXPENDITURES		
Salaries and Benefits	\$170,312	78.6
Contracted Services	21,867	10.1
Supplies and Materials	5,914	2.7
Communications	2,432	1.1
Conferences and Meetings	2,867	1.3
BOT Grants	3,158	1.5
Utilities	7,315	3.4
Fixed Charges	547	0.3
Subtotal	<u>44,100</u>	<u>20.3</u>
FURNITURE & EQUIPMENT		
Replacement	187	0.1
Additional	2,200	1.0
Subtotal	<u>2,387</u>	<u>1.1</u>
TOTAL EXPENDITURES	<u><u>\$216,799</u></u>	<u><u>100.0</u></u>

MONTGOMERY COLLEGE

SUMMARY OF BENEFITS

Current Fund

	FY 2010 Budget		FY 2009 Budget		Increase over prior year		FY 2008 Actual	FY 2007 Actual
	% of Total	\$	% of Total	\$	Amount	%		
5501 FICA	36.17	10,000,000	37.09	10,309,825	\$ (309,825)	(3.01)	\$ 8,929,545	\$ 8,196,283
5502 Retirement - Employee System	6.24	1,725,000	5.68	1,578,000	147,000	9.32	2,017,640	1,596,487
5503 Group Insurance Retirees	10.13	2,800,000	8.99	2,500,000	300,000	12.00	2,500,000	1,660,134
5504 Insurance - Active	39.78	11,000,000	38.60	10,728,555	271,445	2.53	8,696,181	8,162,463
5505 Recognition Awards	0.27	75,000	0.27	75,000	-	-	48,750	47,850
5506 Educational Assistance Benefit	2.71	750,000	2.43	675,000	75,000	11.11	689,710	608,595
5507 Compensated Absences	3.31	914,000	3.29	914,000	-	-	836,859	783,705
5508 Post-Retirement Contingency*	0.00	-	2.52	700,000	(700,000)	-	606,400	-
5509 Other Benefits	0.67	185,000	0.58	160,000	25,000	15.63	79,853	118,990
5510 Unemployment Compensation	0.49	135,000	0.36	100,000	35,000	35.00	74,771	93,399
5511 Service Charge Reimbursement	0.09	25,000	0.07	20,000	5,000	25.00	13,228	18,806
5512 Disability Related Services	0.14	40,000	0.13	35,000	5,000	14.29	21,258	6,664
TOTAL Employee Benefits	100.00	\$27,649,000	100.00	\$27,795,380	(146,380)	(0.53)	\$24,514,195	\$21,293,376

* Eliminated by the County Executive as a Cost Savings measure.

**FY 2010 WORKFORCE DEVELOPMENT
AND CONTINUING EDUCATION SUMMARY**

CE The FY 2010 budget request is \$16.1 million, an increase of 12.2% from the prior year.

CE Workforce Development & Continuing Education expects an increase in enrollments due to the growth of the following programs: expanded on-line course offerings, new course offerings in vocational ESL, launch of the Program Management Institute course series, full year of commercial drivers license (CDL) training, professional development course series for community ESL instructors, and expanded course offerings at the Germantown campus.

CE There are no new positions in FY 2010.

MONTGOMERY COLLEGE

SOURCES OF FUNDS AND EXPENDITURES

Workforce Development and Continuing Education

SOURCES OF FUNDS	FY 2010 Budget	FY 2009 Budget	FY 2008 Actual
Tuition and Fees	\$ 7,175,000	\$ 6,645,000	\$ 5,855,184
State Aid	6,094,180	7,549,017	6,726,752
Federal State & Private Gifts & Grants	-	-	-
Other Revenues	400,000	300,000	228,704
Revenue Transfers	-	-	-
Use of Fund Balance	2,467,403	-	-
TOTAL SOURCES OF FUNDS	16,136,583	14,494,017	12,810,640
EXPENDITURES			
SALARIES AND BENEFITS	10,758,028	9,956,251	7,509,600
OTHER OPERATING EXPENSES			
Contracted Services	3,342,800	3,200,000	2,001,366
Supplies	477,450	513,600	288,703
Communications	253,105	253,105	153,513
Conferences and Meetings	373,200	229,950	73,238
Scholarships	96,000	120,750	16,866
Fixed Charges	-	-	-
TOTAL OTHER OPERATING EXPENSES	4,542,555	4,317,405	2,533,686
FURNITURE AND EQUIPMENT			
Replacement	6,000	12,000	-
Additional	830,000	94,674	110,483
TOTAL FURNITURE AND EQUIPMENT	836,000	106,674	110,483
TOTAL EXPENDITURES	\$ 16,136,583	\$ 14,380,330	\$ 10,153,769

FY 2010 EMERGENCY PLANT MAINTENANCE AND REPAIR FUND SUMMARY

CE The FY 2010 budget is \$350,000.

CE County funding is \$250,000, the same amount as the prior year.