

# Governance Training

Clevette M. Ridguard Governance Director Office of the President August 24, 2023

### Dr. Clevette Ridguard, Governance Director

- Manages the Governance Process for the College
- Supports councils by providing guidance, trainings, leadership coaching, and assistance
- Assists councils in information gathering and fact finding
- Liaises between MC Governance Councils and the Office of the President
- Facilitates the governance recommendation process
- Monitors the tracking of governance recommendations until full implementation and provides status update reports to President/Cabinet and College Council
- Develops assessment and evaluation of the participatory governance process

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# Introductions All Governance Members



### **Governance Leadership Team**



**Shakenna Adams Gormley College Council Chair** 



Paul Miller, College Council Vice-Chair



Tilandra Rhyne, College Council Secretary

### Morning Agenda



Time	Content	Lead
9:00 - 9:10	Welcome, Introductions, Agenda, and Outcomes Review	Dr. Ridguard
9:10 – 9:25	Presidential Remarks	Dr. Williams
9:25 – 9:30	College Council Chair Annual Governance Vision	Ms. Adams-Gormley
9:30 – 10:00	Cabinet Members Introduction and Remarks Introduction of Leader Liaisons including Vice Presidents and Provosts	Dr. Brown Dr. Cain Dr. Campbell Mr. Collette Dr. Fechter
10:00 – 10:05	Stretch Break Time	Break Time
10:05 – 10:30	Governance Overview Training and Expectations	Dr. Ridguard
10:30 - 11:30	Individual Council Meetings (Unique Zoom Invite-each council chair will send Zoom link to council membership)	Council Chairs
11:30 - 12:00	Governance Q &A and Informational Sharing	Dr. Ridguard

### **Meeting Outcomes**

- Hear from President and College Senior Leaders
- Provide excellent governance training to ensure all councils have the confidence and information to conduct governance business starting at the beginning of the academic year
- Review governance materials, expectations, and processes
- Provide time for individual council members to meet
- Address governance related questions



### **Welcome and Remarks**

### Dr. Jermaine F. Williams

President of Montgomery College



### **Welcome and Remarks**

### Ms. Shakenna Adams Gormley

College Council Chair 2023-2024



### **Governance Theme for 2023-2024**

"Cultivating connections across the College community to empower everyone's voice."



#### **Welcome Senior Leaders**

Dr. Monica Brown, SVPSA

Dr. Stephan Cain, Chief of Staff/Chief
Strategy Officer

Dr. Michelle Campbell, SVPACE
Mr. Sherwin Collette, SVPAFS
Dr. Sharon Fechter, Interim SVPAA



### **Leader Liaisons**

Council Name(s)	Leader Liaisons	2023-2024
College Council and Administrator Council	Chief of Staff/Chief Strategy Officer	Dr. Steve Cain
Faculty Council and Academic Services Council	Interim Senior Vice President for Academic Affairs	Dr. Sharon Fechter
Student Council and Student Services Council	Senior Vice President for Student Affairs	Dr. Monica Brown
Staff Council	Senior Vice President for Advancement and Community Engagement	Dr. Michelle Campbell
Employee Services Council and Operational Services Council	Senior Vice President for Administrative and Fiscal Services	Mr. Sherwin Collette
Campus Councils	Vice President and Provost	Rockville: Dr. Benjamin TP/SS: Dr. Stewart Germantown: Dr. Kehnemouyi WDCE: Mr. Greenfield

### **Break Time**



#### **WELCOME BACK**

## Overview of Governance Expectations and Process

- Guiding Principles- Roles and Scope
- Responsibilities, Expectations, Process
- Constitution, Bylaws, Handbook
- Meeting Guidelines



### **MC Participatory Governance Model**

**College Council** 

#### **Constituent Councils**

- Administrator Council
- Faculty Council
- Staff Council
- Student Council

#### **Campus Councils**

- Germantown Campus Council
- Rockville Campus Council
- Takoma Park/ Silver Spring Campus Council
- Workforce Development and Continuing Education Council

#### **Functional Councils**

- Academic Services
   Council
- Employee Services
   Council
- Operational Services
   Council
- Student Services and Success Council



### What is Participatory Governance?

"Participatory governance is a method of decision-making in which collegewide policies, procedures, and practices are recommended to the president of the College and the Board of Trustees. In addition, a participatory governance system promotes open and honest communication among and between the constituencies that make up the College community. It seeks to maximize agreement among constituencies and it provides mechanisms to assess its effectiveness."

MC Participatory Governance Constitution Preamble (Participatory Governance defined)



### What is the Role of Governance?





Governance councils make recommendations, provide feedback, disseminate information, and offer input.

Governance councils do not implement or manage college work. College procedures that involve contractual, governmental or legal requirements are approved and executed by the College's president with oversight by the Board of Trustees. Examples include collective bargaining, legal rights, and federal and state mandates.





### What is the scope of governance?

### Governance issues should have group impact

- Individual concerns may impact a large group.
- Individual concerns may be addressed by existing College resources.

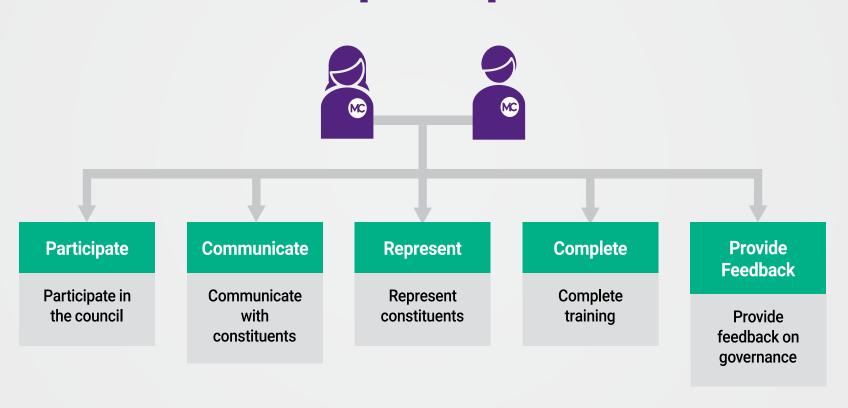


### **Governance Council and Issues**

- Impacts single college role: Constituencies Council
- Impacts a <u>campus or location</u>: Campus Council
- Impacts one area of service: Functional Council
- •Impacts more than one of these: Multiple Councils
- Impacts (almost) <u>everyone</u>: College Council



### **Membership Expectations**





### **Proxy**

If you need to be absence from a meeting. Provide a written statement (an email) to your chair and cc the officers of your council.

I can not attend the council meeting, XX (provide the name of the person who will attend the meeting in your absences) has agreed to be my proxy and has full voting rights.



### Membership Eligibility

#### Section A: Eligibility

■ 1. Faculty, staff, and administrators who have been employed by the College for a period of at least nine months are eligible to serve on a council.

#### Section B:Terms

- 1. Faculty, staff, and administrator terms of office will be two years. Their terms will be staggered.
- 2. Student term of office will be one year.

Governance Constitution: Article Four

Note: Each council has a chair, vice chair, and secretary.



Par-ti-ci-pate to take part in....

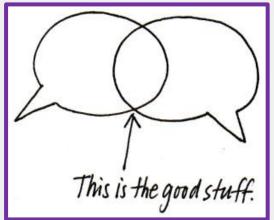
# You were elected to participate and represent!



### **Two Way Communication**





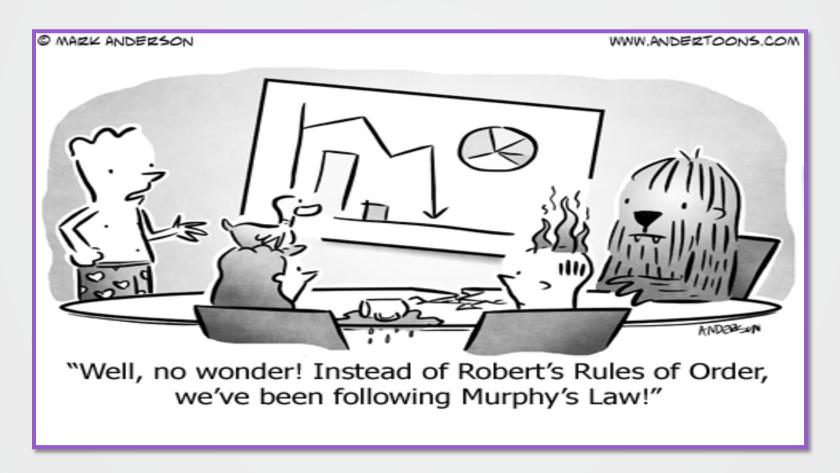




Each of you are responsible for giving and receiving information <u>from</u> your constituency to bring to council and <u>to</u> your constituency from the council!!!



### WHY Robert's Rule of Order



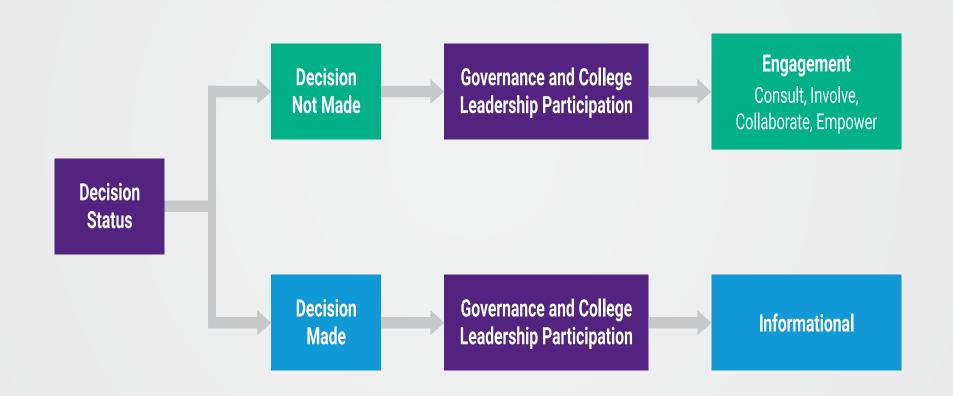


### Pathways to Recommendations/Actions

- How do/can constituents use governance?
- What issue needs attention (constituent concern)?
- How can College leaders utilize governance participation to inform decision-making?
- Do you want to inform or engage College stakeholders?
- If you want to engage, what level of participation is warranted?

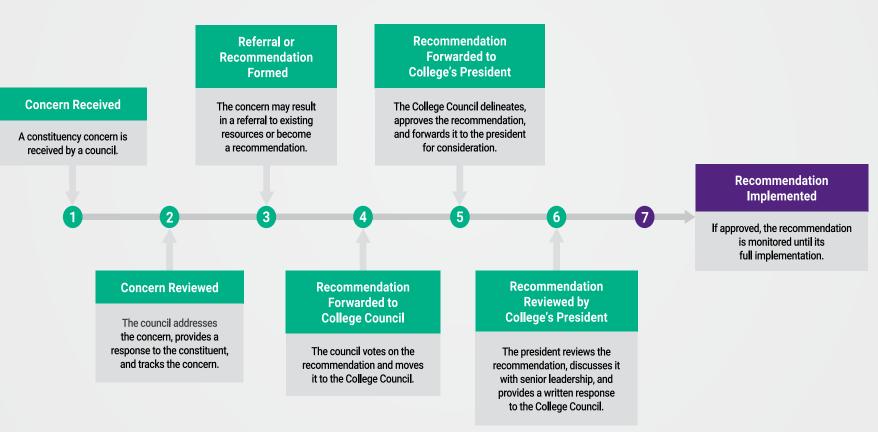


### College Leadership and Governance Participation How does this work?





### **Concerns to Recommendations**





### **Governance Documents/Materials**

Participatory Governance Constitution

Bylaws of Governance Councils of MC

Montgomery College Participatory Governance

Handbook

**Governance Website** 

https://www.montgomerycollege.edu/about-mc/governance/index.html



### **General Council Meetings Guidelines**

- Robert's Rule of Order
- Zoom Basic Guidelines
- Come to Meeting Prepared
- Each meeting has an agenda and minutes.
- Time for Constituency Concerns (10 minutes)
- Time for old and new business
- Time for the Chair's Report



### **Templates and Website**

- Governance Website
- Meeting Agenda Templates
- Minute Templates
- Governance Email Addresses
- Governance Recommendation Templates
- Governance Council Goal Templates

https://www.montgomerycollege.edu/about-mc/governance/



### **Review the Governance Resources**

#### 1. Blackboard Community

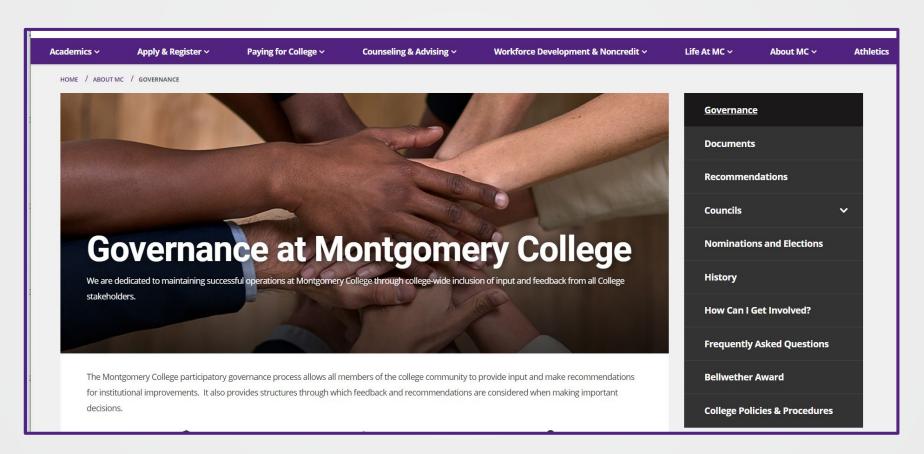
- Information you will need to get started
  - Training Folder
  - Officers Folder
  - Review the College Council meetings from the past two years

#### 2. Review the Governance Website

- Review your council pages
- Review the minutes and agendas



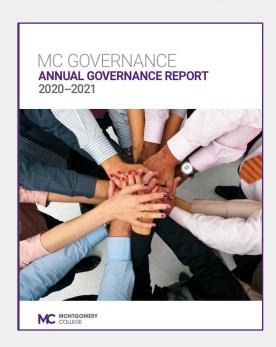
### **Governance Website**





### **Governance Annual Reports**







The Annual Reports highlight the goals and accomplishments for the year.





### **Governance Competency Badging**

- Learning Modules are in Workday:
  - Module One: All about Governance
  - Module Two: Robert's Rule of Oder
  - Module Three: All about MC Organization
  - Module Four: Leadership (pending)



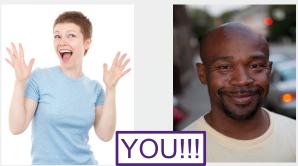
Login to Workday, Go to Topics
Click on Management, Leadership and Supervision Scroll
to find MC Governance Competency Badging



### **Get Ready to Make an Impact!!!**







Students!!!



# Individual Council Meetings 10:30 am to 11:30 am

### **Council Meet and Greet**

- 1. Get to know one another. Lead an ice breaker
- 2. Discuss and agree on the meeting times and dates. Take a council picture!!!

### **Discussion Questions**

- 3. Why did you decide to join Governance?
- 4. Goal Discussion: Review prior council goals
  - What do you hope to accomplish in Governance? What is the most pressing need/issue at MC that you would like your council to consider or help support?



## Governance Morning Training Wrap-Up 11:30 am to 12:00 am

- Council Sharing
- General Information/ Wrap-Up
- Questions and Answers



### **Hallmarks of Effective Governance**

#### • Governance is effective when:

- Inclusive opportunity to share perspectives
- Senior leadership communicates
- Councils demonstrate responsiveness to constituents
- Councils efforts to clarify and share representative perspectives to inform decisions and inspire problem solving
- Governance participation leads to expanded understanding of and appreciation for diverse perspective
- Pathways for participation are clear for community, councils, and leadership



# Participatory Governance as a Service to the College:

- Focuses on the mission of the College
- Seeks to promote mutual success
- Invites all members of the College community to be heard
- Keeps constituents informed
- Shares representative perspectives with leadership
- Emphasizes communication, collaboration, and civility
- Ensures that governance is a transparent and evolving process





### We Need Your Feedback!!!

https://forms.office.com/r/Fhe7CxN7ZF

