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CYCLE OF CHANGE

AWARENESS

Acquire knowledge of a situation and facts, listen, recognize inequities, ask questions, participate in equity and inclusion programming and events

UNDERSTANDING

Perceive the meaning of equitable and inclusive actions, practice being mindful of them; dialogue with others; seek knowledge and training; do research

EMBRACING

Acknowledge inequities and social justice issues exist and decide to adopt and wholeheartedly accept that equity and inclusion work is paramount

COMMITMENT

Get involved; do the work necessary to eradicate inequities and create inclusive environments; be accountable; be dedicated

ACTION

Identify and execute plans to continually drive equity and inclusion inside and outside of the classroom and within communities

CHANGE

Review policies, practices, and action plans to continually contribute to being a more equitable and inclusive community; document, evaluate, and strengthen outcomes

OFFICE OF EQUITY AND INCLUSION



ROADMAP FOR SUCCESS 2020-2025 **EQUITY AND INCLUSION GOALS**

GOALS	GOAL IDEA PHILOSOPHY AND PURPOSE
GOAL ONE:	Student success is at the heart of our Mission. MC's data
Improve persistence, retention, and	indicates that black males, graduate at the lowest rate: the
completion/graduation/transfer of all	2014 and 2015 IPEDS student cohorts at Montgomery
students, particularly African-American	College reflected 8.1% and 8.4% graduation rates,
male and Latinx students.	respectively, versus 23% and 22% graduation rate for the
	college overall. For the fall 2018 cohort, more than half
	(53.4%) of the 188 of the 352 American-born Black males
	had a grade point average of less than 2.0: almost a quarter
	of the group had a grade point average of 0.0. According to
	the Student Success Score Card for fall 2014 by the Office
	of Institutional Research and Analysis, overall the Black
	student population,490 students, graduated at 14.9%; 513
	Latinx students graduated at 18.1%. MC's goal is to
	achieve seamless access, completion, and transfer for all
	students by removing systemic barriers and integrating
	classroom experiences and holistic support systems that
	are key to student success.
GOAL TWO:	Cultivating a culture of equity and inclusion, continuous
Improve employee recruitment, hiring,	learning, civility, and mutual respect is key to institutional
on-boarding, development, and training	success. MC's goal is create opportunities for all employees
procedures and practices to attract and	to grow professionally and to retain the intellectual capital
retain a diverse workforce, that includes	necessary to achieve our commitment to student success.
leaders, managers, and faculty reflective	
of the diversity of the College's students. GOAL THREE:	Building a positive, welcoming, and compassionate culture
Foster college culture of equity,	helps improve morale, increases productivity, creates a
inclusion, civility, accessibility, kindness,	sense of belonging, and facilitates success for all. MC's
trust, and respect for human dignity	goal is to create an environment free of bullying, retaliation,
through targeted programs, activities,	and negative biases that impede student success, overall
and educational opportunities.	morale, productivity, and community building.
GOAL FOUR:	Faculty interactions with students are crucial to student
Integrate relevant and equitable	success. MC's goal is to expand successful, culturally
multicultural teaching practices that	relevant teaching pedagogies to provide students with the
infuse international/multicultural	strongest foundation of knowledge and global awareness.
awareness into the educational	The purpose of this goal is to keep students engaged and
experience, classrooms, and curriculum.	prepare them for completion, transfer, and careers.
GOAL FIVE:	Education and market-relevant skills are key to individual
Support diversity and inclusion in our	and county economic success. MC's goal is to mobilize
staff, students, community, and	local and regional partnerships that effectively respond to
business populations. Provide increased	labor market needs and to expand economic opportunity for
opportunities for the College's	our students and to all county residents.
communities to foster equity and	
economic empowerment.	Building and sustaining academic, industry, and broad-
	based community partnerships are key to advancing
	educational opportunities for chronically underserved and
	under-engaged populations. MC's goal is to deepen
	connections with the broader diverse communities through
	organized, strategic, and culturally responsive efforts.