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Chapter: Fiscal and Administrative Affairs

Modification No. 001

**Subject: Data Asset Management and Security**

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- 1 I. The Board of Trustees recognizes that data asset management is an essential part of  
2 fulfilling the College’s mission. Data asset management promotes strategic decision-  
3 making, student success, institutional sustainability, and good stewardship by providing a  
4 single source of truth and a more consistent user experience to internal and external  
5 audiences.  
6
- 7 II. The purpose of this policy is to govern the confidentiality, integrity, availability, ethical use  
8 of and quality of College data to drive evidence-based decision making, to assign  
9 responsibilities for the control and appropriate stewardship of College data, and to  
10 support and maintain related policy principles and procedures.  
11
- 12 III. It is the policy of the Board of Trustees that data is an institutional asset and will be  
13 managed according to a Collegewide data governance framework to facilitate the mission  
14 and activities of the College and minimize exposure to risk inherent in information  
15 management. Data asset management provides oversight and vision to institutional data  
16 and the information systems, software, and hardware that makes data assets available.  
17 No individual or unit owns any data elements. It is owned and managed by the College,  
18 and not tracked in silos.  
19
- 20 IV. Data shall be collected in a lawful, ethical, and appropriate manner in accordance with  
21 the requirements of applicable laws and regulations (e.g., FERPA, GDPR, PCI, etc.).  
22
- 23 V. This policy creates, under the authority of the President, a data governance framework to  
24 support the consistent and appropriate management of College information.  
25
- 26 VI. The College will provide education programs to employees and students to heighten  
27 awareness of the critical value of College data, the need to protect it, and its use in data-  
28 informed decision-making.  
29
- 30 VII. The president is authorized to establish procedures necessary to implement this policy.  
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33 \_\_\_\_\_  
34 Board Approval: \_\_\_\_\_, 2022

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1 I. Definitions

2  
3 A. College Data ("Data"): All Data, regardless of its origin within the College, that is  
4 used by or belongs to the College, or that is created, processed, stored,  
5 maintained, transmitted, or copied using College IT Resources. For the purpose  
6 of this procedure, the terms "data" and "information" are used interchangeably.  
7 They include any information kept in print, kept electronically, kept as test Data in  
8 a non-production system, or kept audio-visually, whether stored onsite or offsite,  
9 that meets any of the following criteria:

- 10  
11 1. Created or updated via the use of the College's Systems of Record or  
12 used to update Data in the Systems of Record;
- 13  
14 2. Acquired or maintained by College employees in performance of official  
15 administrative or academic job duties;
- 16  
17 3. Relevant to planning, managing, operating, or auditing a major function  
18 at the College;
- 19  
20 4. Included in College administrative reports or College records.

21  
22 B. Data Classification (per College Procedure 66002CP): An assigned classification  
23 to Data defined as below:

- 24  
25 1. Confidential (High Risk): Data and systems are classified as high risk if:  
26  
27 a. Protection of the data is required by law/regulation, or  
28  
29 b. Montgomery College is required to self-report to the government  
30 and/or provide notice to the individual if the data is  
31 inappropriately accessed; or  
32  
33 c. Any Data that could, by itself, or in combination with other such  
34 data, be used for identity theft, fraud or other such crimes; or  
35  
36 d. The loss of confidentiality, integrity, or availability of the data or  
37 system could have a significant adverse impact on our mission,  
38 safety, finances, or reputation.  
39  
40 e. Examples of confidential Information includes but are not limited  
41 to the following: the personnel record of any past or present  
42 employee; any record containing PII; credit or debit card data;  
43 student information which has not been identified as directory  
44 information (see Board Policy #41003 Student Cumulative  
45 Records); records or material that have otherwise been identified

- 46 as confidential, subject to trademark or a copyright protection, or  
 47 for which there is a contractual limitation on disclosure; records  
 48 of the Office of General Counsel, or any records of which  
 49 exposure unnecessarily invades personal privacy or impairs  
 50 individual rights.
- 51
- 52 2. Sensitive (Moderate Risk): Data and systems are classified as moderate  
 53 risk if they are not considered to be confidential and high risk and:  
 54
- 55 a. Data that is not protected by regulatory requirements, but is  
 56 considered internal use only, or  
 57
- 58 b. The loss of confidentiality, integrity, or availability of the data or  
 59 system could have a mildly adverse impact on our mission,  
 60 safety, finances, or reputation.  
 61
- 62 c. These Data might include, but is not limited to, employee,  
 63 academic, planning, facility, emergency or administrative Data  
 64 that is restricted for reasons related to public or individual safety,  
 65 competition, ongoing development or is otherwise sensitive in  
 66 nature.  
 67
- 68 d. Examples include employment Data, financial transaction Data  
 69 and purchasing Data.  
 70
- 71 3. Public (Low Risk): Data and systems are classified as low risk if they are  
 72 not considered to be moderate or high risk, and:  
 73
- 74 a. The data is intended for public disclosure, or  
 75
- 76 b. The loss of confidentiality, integrity, or availability of the data or  
 77 system would have no adverse impact on our mission, safety,  
 78 finances, or reputation.  
 79
- 80 c. Examples include Press Releases and Course Schedule and  
 81 Directory Information (as defined in Board Policy #41003).  
 82
- 83 C. Data Access: The rights to read, enter, copy, query, download, upload, test or  
 84 update Data. The scope of Data Access allowed to any Data User will vary given  
 85 their academic or business need and may change from time to time. Users with  
 86 access to Confidential or Sensitive Data will take training as established by the  
 87 College and will execute required confidentiality agreements.  
 88
- 89 D. Data Access Provisioning: The processes established for requesting, granting,  
 90 and terminating permission to access Data in the Systems of Record or other  
 91 approved Data stores.  
 92
- 93 E. Data Set: A collection of related College information that supports the College  
 94 mission or activities.  
 95

- 96 F. Data Security: Processes that administer and monitor Data Access and,  
 97 consistent with laws and industry standards, protect the confidentiality, integrity  
 98 and availability of Data.  
 99
- 100 G. Data Trustees: College administrators who have responsibilities for major data  
 101 management decisions to include oversight of the implementation and  
 102 verification of processes for Data privacy, protection, access, and accountability.  
 103 Data Trustees may designate appropriate personnel to complete processes  
 104 required under this Procedure.  
 105
- 106 H. Data Stewards: Subject matter experts about the data utilized in their unit or  
 107 area, who can provide background on current and future data needs for that unit.  
 108 Data Stewards are appointed by their respective Data Trustees.  
 109
- 110 I. Data Stewardship: The responsible oversight of a data set, including principal  
 111 responsibility for the establishment of standards and guidelines for appropriately  
 112 managing and securing that data across the College.  
 113
- 114 J. Data Users: Individuals with authorized access to use Data as part of their  
 115 assigned duties. Individuals who have access to Data are in a position of special  
 116 trust and as such are responsible for protecting the security and integrity of that  
 117 Data. Data Users can be employees, contractors or any role given access to  
 118 Data.  
 119
- 120 K. Information Technology Resources ("IT Resources"): IT resources include all  
 121 electronic equipment, facilities, technologies, and data used for information  
 122 processing, transfer, storage, display, printing, and communications by  
 123 Montgomery College or its Users. These include, but are not limited to, computer  
 124 hardware and software, computer labs, classroom technologies such as  
 125 computer-based instructional management systems, and computing and  
 126 electronic communications devices and services, modems, email, networks,  
 127 telephones, voicemail, facsimile transmissions, video, multi-function printing  
 128 devices, mobile computer devices, data, multimedia and instructional materials.  
 129 This definition also includes services that are owned, leased, operated, provided  
 130 by, or otherwise connected to Montgomery College resources, such as cloud  
 131 computing or any other connected/hosted service provided. (see College  
 132 Procedure (AUP)).  
 133
- 134 L. Least Privilege: The privacy and security objective of granting Data Users access  
 135 to Data in the most restrictive set of privileges needed to perform their assigned  
 136 duties. It further includes specific activities, technical processes and written  
 137 processes that enforce and secure the minimal set of privileges.  
 138
- 139 M. Personally Identifiable Information (PII): Data that can be used, in part or in  
 140 combination with other Data to distinguish or trace an individual's identity, such  
 141 as name, social security number, date of birth, student/staff M number; and any  
 142 other information that is linked or linkable to an individual, such as medical,  
 143 educational, financial, or employment information.  
 144
- 145 N. System Administrator: A system administrator is an employee or contractor who  
 146 is responsible for the upkeep, configuration, and reliable operation of computer  
 147 systems; especially multi-user computers, such as servers. It includes system

- 148 administrators, database administrators, network administrators, web  
 149 administrators, desktop administrators and Office of Information Technology  
 150 support staff.  
 151
- 152 O. Systems of Record: Software applications that act as central collegewide  
 153 repositories of business activities. This specifically includes human resources,  
 154 payroll, financial management; student admissions, schedules, grades,  
 155 counseling, financial aid, alumni records; advancement records; library patron  
 156 activity; e-mail; and student learning systems.  
 157
- 158 II. Data Governance  
 159
- 160 A. Data governance is a cooperative effort; the success of data governance efforts  
 161 depends on collaboration between key College stakeholders, who provide critical  
 162 expertise and perspectives related to specific aspects of data management and  
 163 security, and the College community.  
 164
- 165 1. Data trustees provide a strategic perspective on data governance. They  
 166 direct institutional data initiatives and ensure that data is used in support  
 167 of the College’s mission, vision, and strategic goals.  
 168
  - 169 2. Data stewards provide an operational perspective on data governance.  
 170 They oversee efforts to ensure and improve the informational quality,  
 171 effectiveness, usability, strategic value, access to, and security of data.  
 172 They also understand how their data is managed and used across the  
 173 institution.  
 174
  - 175 3. Data custodians provide a technical perspective on data governance.  
 176 They manage information systems and shared data repositories on  
 177 behalf of data trustees and data stewards. They also understand the  
 178 underlying infrastructure that supports the management and security of  
 179 data across the institution.  
 180
- 181 B. The President and/or the Chief Analytics and Insights Officer will establish and  
 182 oversee the Data Trustees Council (DTC).  
 183
- 184 1. Data Trustees Council (DTC): Membership of the DTC will be composed  
 185 of, but not limited to, the Data Trustees, appointed by the Chief Analytics  
 186 and Insights Officer in consultation with each senior vice president and  
 187 the president’s office, and the chairs of the Data Stewards Committee  
 188 (DSC) and the Data Security Advisory Committee (DSAC). It is charged  
 189 with setting institutional priorities of data quality and data driven decision  
 190 making. The DTC will have the authority, interest, and resources  
 191 necessary to:  
 192
- 193 a. Define management responsibilities around various data sets.
  - 194 b. Create and track actions related to data.
  - 195 c. Oversee data stewardship efforts for the College information  
 196 entrusted to their care.  
 197  
 198  
 199

- 200 d. Identify and work to eliminate silos and barriers to data
- 201 management throughout the College.
- 202
- 203 e. Recommend institutional policies, procedures, standards and
- 204 guidelines for the storage, accessibility, and management of
- 205 institutional data.
- 206
- 207 f. Appoint representatives to the DSC and DSAC.
- 208
- 209 g. Ultimately be accountable for their functional area's compliance
- 210 with policies, laws, regulations, standards, and guidelines for the
- 211 appropriate management of College information.
- 212
- 213 h. Provide clarification and conflict resolution about data
- 214 management.
- 215
- 216 2. In addition, there will be two operational sub-committees to assist with
- 217 data Governance:
- 218
- 219 a. Data Stewards Committee (DSC): The DSC will be represented
- 220 by Data Stewards, identified by their respective Data Trustees,
- 221 and is charged with
- 222
- 223 1) Oversee the informational quality, effectiveness,
- 224 usability, strategic value, and security of the College
- 225 information within their stewardship.
- 226
- 227 2) Establish definitions of the data sets within their
- 228 stewardship.
- 229
- 230 3) Develop and promulgate data management standards
- 231 and guidelines to ensure the confidentiality, integrity,
- 232 availability, and usefulness of College information within
- 233 their stewardship.
- 234
- 235 4) Ensure that College information within their stewardship
- 236 is managed according to legitimate interests and
- 237 operational requirements and in a manner that ensures
- 238 the privacy and security of that College information.
- 239
- 240 5) Develop and publish standards and guidelines for
- 241 access to College information within their stewardship.
- 242
- 243 6) Review and approve uses or proposed uses of College
- 244 information within their stewardship.
- 245
- 246 7) Authorize the creation of shared data repositories
- 247 containing College information within their stewardship
- 248 and assign custodianship responsibilities for those
- 249 shared data repositories.
- 250

- 251 8) Authorize the access of individual end users to College
- 252 information within their stewardship.
- 253
- 254 9) Audit at least annually the authorized access to College
- 255 information within their stewardship.
- 256
- 257
- 258 b. Data Security Advisory Committee (DSAC):The DSAC will be
- 259 composed of the IT Policy Administrator (ITPA), and
- 260 representatives appointed by the Data Trustees.
- 261
- 262 The DSAC will have the authority, interest, and resources
- 263 necessary to:
- 264
- 265 1) Assist the EAC and DSG in the implementation of the
- 266 risk management aspects of this policy.
- 267
- 268 2) Create and maintain appropriate guidance documents
- 269 or resources (i.e. Data Classification Matrix) to help Data
- 270 Users more fully differentiate between Confidential,
- 271 Sensitive and Public information, as well as approved
- 272 storage of the data classes.
- 273
- 274 3) Assist data stewards in coordinating initiatives to
- 275 improve the confidentiality, integrity, and availability of
- 276 College information across the College and its units.
- 277
- 278 4) Aid in the development of standards and guidelines
- 279 concerning the management of information security and
- 280 risk by the College and its units.
- 281
- 282 5) Report to the DAMC relevant security initiatives and
- 283 recommendations as appropriate.
- 284
- 285 6) Enforce and clarify Data Classification, Access,
- 286 Authentication and Storage of College Data.
- 287
- 288 7) Serve as liaison between the College community and the
- 289 Office of Information Technology.
- 290
- 291 3. In the event of a conflict with College Policy and Procedure 66002, the
- 292 ITPA will have the authority to make final decisions in the interest of data
- 293 protection.
- 294

III. Education

297 Education is a key element of this Policy. The College will provide education and  
 298 information, as appropriate, for students and employees to enhance understanding and  
 299 increase awareness of the College’s Data Asset Management Policy and these  
 300 Procedures. Any mandatory education requirements will be announced and posted on  
 301 the College’s website. The President is authorized to provide institutional leadership and  
 302 guidance for developing education programs to increase knowledge and share

303 information and resources to prevent violations of this policy and procedure. Some goals  
304 to be achieved through education are: (a) notifying individuals of conduct that is  
305 proscribed; (b) informing employees, students, and other members of the college  
306 community, including contractors, about the proper way to recognize and address  
307 complaints involving a violation of this Policy; and (c) preventing issues that this Policy  
308 addresses.

309  
310 Administrative approval: \_\_\_\_\_, **2022**