



BOARD OF TRUSTEES OPEN MEETING MINUTES
Montgomery Community College, Rockville, Maryland
September 16 & 17, 2011

The Board of Trustees of Montgomery Community College met for its fall retreat, an open meeting, on September 16 & 17, 2011, in the Prospect Bay Ballroom of the Harbourtowne Golf Resort and Conference Center, St. Michaels, Maryland.

Present: Trustees Steve Kaufman, chair, Reginald Felton, 1st vice chair, Marsha Suggs Smith, Kenneth Hoffman, Leslie Levine, Jonathan Jayes-Green, Gloria Aparicio Blackwell, Michael Priddy, and Michael Lin
Present Ex-Officio: President and Secretary/Treasurer DeRionne Pollard

Resource Staff Dr. Stephen Cain, chief of staff/chief strategy officer
Present: Ms. Arlean Graham, administrative manager, Board of Trustees
Ms. Lily Lee, administrative support specialist
Dr. Daniel Kim, facilitator

Dr. Kim, facilitator, provided the Trustees with pre-reading materials to provide a common grounding in the concepts, ideas, and framework that would be referenced and drawn upon during the retreat. The reading materials included:

- 1) Third Generation Leadership Challenge
- 2) Foresight as a Central Ethic of Leadership
- 3) Vision Deployment Matrix
- 4) What is Your Organization's Core Theory of Success?

In conducting interviews with the Board of Trustees, Dr. Kim laid out the purpose of the retreat, which was to reassess the Board's operations, values, and actions in support of the College's mission and vision and address effective strategies for achieving the Board's goals. The objectives were to revisit and ground the Board in Montgomery College's purpose and core values, articulate and affirm the vision of the future for the College and for the Board, strengthen the Board as a team, reassess and clarify Board vs. administration role and relationships, and develop board principles to guide effectiveness and responsive policymaking.

Dr. Kim facilitated many group discussions and exercises during the two-day retreat.

The retreat adjourned at 4:15p.m. on September 17, 2011.

Stephen Z. Kaufman
Chair, Board of Trustees

DeRionne P. Pollard, Ph.D.
President and Secretary-Treasurer,
Board of Trustees

Recorder: Arlean B. Graham